## **FINANCIAL STATEMENTS**



FOR THE YEARS ENDED AUGUST 31, 2014 AND 2013

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Washington Performing Arts Washington, D.C.

We have audited the accompanying financial statements of Washington Performing Arts (WPA), which comprise the statements of financial position as of August 31, 2014 and 2013, and the related statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of WPA as of August 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

November 18, 2014

Gelman Kozaberg & Freedman

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# STATEMENTS OF FINANCIAL POSITION AS OF AUGUST 31, 2014 AND 2013

## **ASSETS**

		2014		2013
CURRENT ASSETS				
Cash and cash equivalents Investments (Notes 2 and 9) Contributions receivable, current portion (Note 3) Accounts receivable Prepaid expenses	\$	606,303 1,008,837 894,000 94,222 222,944	\$	719,153 700,130 374,160 220,370 79,182
Total current assets	_	2,826,306		2,092,995
FIXED ASSETS				
Furniture and equipment Leasehold improvements	-	830,620 98,224	_	827,522 98,224
Less: Accumulated depreciation and amortization	-	928,844 (873,734)	_	925,746 (852,722)
Net fixed assets	-	<u>55,110</u>	_	73,024
OTHER ASSETS				
Trademark Investments, long-term (Notes 2 and 9) Assets held for disposal Deposits Contributions receivable, net of current portion (Note 3)  Total other assets	-	2,000 9,247,981 - 10,676 509,647 9,770,304	-	8,429,840 200,000 10,676 56,826 8,697,342
TOTAL ASSETS	\$_	12,651,720	\$_	10,863,361

## **LIABILITIES AND NET ASSETS**

	2014	2013
CURRENT LIABILITIES		
Accounts payable and accrued liabilities Deferred revenue Deferred rent, current portion (Note 7)	\$ 186,775 1,079,654 16,447	\$ 137,806 705,204 
Total current liabilities	1,282,876	<u>843,010</u>
LONG-TERM LIABILITIES		
Deferred rent abatement, long-term portion (Note 7) Security deposit	242,978 500	266,932 500
Total long-term liabilities	243,478	267,432
Total liabilities	1,526,354	1,110,442
NET ASSETS		
Unrestricted Temporarily restricted (Note 4) Permanently restricted (Note 10)	2,711,316 3,309,888 5,104,162	2,950,971 1,697,786 5,104,162
Total net assets	11,125,366	9,752,919
TOTAL LIABILITIES AND NET ASSETS	\$ <u>12,651,720</u>	\$ <u>10,863,361</u>

## STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED AUGUST 31, 2014 AND 2013

	2014						
				emporarily	Permanently		
DEVENUE	<u>U</u>	nrestricted		Restricted	Restricted		Total
REVENUE							
Contributions	\$	890,258	\$	3,568,904	\$ -	\$	4,459,162
Admissions	*	2,026,570	*	-	-	•	2,026,570
Special events		895,435		_	_		895,435
Investment income (Note 2)		456,532		1,000,941	_		1,457,473
In-kind contributions (Note 6)		20,912		_	_		20,912
Other income		88,952		-	-		88,952
Net assets released from donor							
restrictions (Note 5)	_	2,957,743	_	(2,957,743)		_	
Total revenue	_	7,336,402	_	1,612,102		_	8,948,504
EXPENSES							
Program Services:							
Production Costs		2,644,915		_	_		2,644,915
Production Support		1,553,657		_	_		1,553,657
Education Costs		605,270		_	_		605,270
Education Support	_	618,342	_			_	618,342
Total program consisses		E 400 404					E 400 404
Total program services	_	5,422,184	-			_	5,422,184
Supporting Services:							
Management and General		810,816		-	-		810,816
Fundraising	_	1,343,057	_	_		_	1,343,057
Total supporting services		2,153,873		_	_		2,153,873
•							
Total expenses	_	7,576,057	-			-	7,576,057
Changes in net assets		(239,655)	)	1,612,102	-		1,372,447
Net assets at beginning of year	_	2,950,971	_	1,697,786	5,104,162	_	9,752,919
NET ASSETS AT END OF YEAR	\$_	2,711,316	\$_	3,309,888	\$ <u>5,104,162</u>	\$_	11,125,366

	2013				
	nrestricted	Temporarily Restricted	Permanently Restricted		Total
\$	912,294 2,861,335	\$ 2,113,047 -	\$ <del>-</del> -	\$	3,025,341 2,861,335
	1,101,626 314,631	- 669,786	- -		1,101,626 984,417
	20,840	-	-		20,840
	103,940	-	-		103,940
_	2,529,080	(2,529,080)		_	
_	7,843,746	253,753		_	8,097,499
	2,727,798 1,372,094	-	-		2,727,798 1,372,094
	687,070	-	-		687,070
-	633,941			_	633,941
_	5,420,903			_	5,420,903
	768,710	-	-		768,710
-	1,596,539			_	1,596,539
-	2,365,249			_	2,365,249
_	7,786,152			_	7,786,152
	57,594	253,753	-		311,347
_	2,893,377	1,444,033	5,104,162	_	9,441,572
\$_	2,950,971	\$ <u>1,697,786</u>	\$ <u>5,104,162</u>	\$_	9,752,919

## STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED AUGUST 31, 2014 AND 2013

	2014	2013
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	\$ 1,372,447	\$ 311,347
Adjustments to reconcile changes in net assets to net cash used by operating activities:		
Depreciation and amortization Unrealized gain Realized gain Donated marketable securities	21,012 (264,275) (1,040,859) (464,183)	31,801 (490,840) (292,327)
(Increase) decrease in: Contributions receivable Accounts receivable Prepaid expenses Trademark	(972,661) 126,148 (143,762) (2,000)	453,038 (165,908) 102,807
Increase (decrease) in: Accounts payable and accrued liabilities Deferred revenue Deferred rent abatement	48,969 374,450 (7,507)	(26,865) (516,646) 567
Net cash used by operating activities	(952,221)	(593,026)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of furniture and equipment Purchase of investments Sale of investments Assets held for disposal	(3,098) (14,752,533) 15,395,002 200,000	(5,995) (2,989,228) 3,366,833
Net cash provided by investing activities	839,371	371,610
Net decrease in cash and cash equivalents	(112,850)	(221,416)
Cash and cash equivalents at beginning of year	719,153	940,569
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 606,303	\$ <u>719,153</u>

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

## Organization -

Established in 1965, the Washington Performing Arts Society, d.b.a. Washington Performing Arts (WPA) cultivates, promotes, and develops the understanding and appreciation of performing arts in metropolitan Washington, D.C. by presenting the world's leading performing artists, seeking out and presenting emerging artists, and providing opportunities for the public to appreciate the performing arts through educational programs.

## Basis of presentation -

The accompanying financial statements are presented on the accrual basis of accounting, and in accordance with FASB ASC 958, *Not-for-Profit Entities*.

#### Cash and cash equivalents -

WPA considers all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents.

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to a limit of \$250,000. At times during the year, WPA maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

#### Investments -

Investments are recorded at their readily determinable fair value. Realized and unrealized gains and losses are included in investment income in the Statements of Activities and Changes in Net Assets. WPA's activity for the year ended August 31, 2014 is significantly higher than the year ended August 31, 2013 due to the one time transactions associated with changing advisors.

## Receivables -

Receivables approximate fair value. Management considers all amounts to be fully collectible. Accordingly, an allowance for doubtful accounts has not been established.

## Fixed assets -

Fixed assets in excess of \$500 are capitalized and stated at cost. Fixed assets are depreciated on a straight-line basis over the estimated useful lives of the related assets, generally three to seven years. Leasehold improvements are amortized over the remaining life of the lease. The cost of maintenance and repairs is recorded as expenses are incurred.

#### Income taxes -

WPA is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made in the accompanying financial statements. WPA is not a private foundation.

## Uncertain tax positions -

For the years ended August 31, 2014 and 2013, WPA has documented its consideration of FASB ASC 740-10, *Income Taxes*, that provides guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the financial statements.

The Federal Form 990, Return of Organization Exempt from Income Tax, is subject to examination by the Internal Revenue Service, generally for three years after it is filed.

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

## Deferred revenue -

Deferred revenue consists of advance ticket sales and subscriptions. WPA recognizes admissions revenue in the period in which the performances are held.

#### Net asset classification -

The net assets are reported in three self-balancing groups as follows:

- Unrestricted net assets include unrestricted revenue and contributions received without donor-imposed restrictions. These net assets are available for the operation of WPA and include both internally designated and undesignated resources.
- Temporarily restricted net assets include revenue and contributions subject to donorimposed stipulations that will be met by the actions of WPA and/or the passage of time.
   When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statements of Activities and Changes in Net Assets as net assets released from restrictions.
- Permanently restricted net assets represent funds restricted by the donor to be maintained in-perpetuity by WPA. There are percentage restrictions placed on the use of investment earnings from these endowment funds.

## Contributions -

Contributions are recorded as revenue in the year notification is received from the donor. Temporarily restricted contributions are recognized as unrestricted support only to the extent of actual expenses incurred in compliance with the donor-imposed restrictions and satisfaction of time restrictions. Temporarily restricted contributions received in excess of expenses incurred are shown as temporarily restricted net assets in the accompanying financial statements.

## Use of estimates -

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

## Advertising costs -

Advertising costs related to various WPA programs are expensed as incurred. Advertising expense amounted to \$467,329 and \$622,046 for the years ended August 31, 2014 and 2013, respectively.

## Functional allocation of expenses -

The costs of providing the various programs and other activities have been summarized on a functional basis in the Statements of Activities and Changes in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Risks and uncertainties -

WPA invests in various investment securities. Investment securities are exposed to various risks such as interest rates, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

Fair value measurement -

WPA adopted the provisions of FASB ASC 820, Fair Value Measurement. FASB ASC 820 defines fair value, establishes a framework for measuring fair value, establishes a fair value hierarchy based on the quality of inputs (assumptions that market participants would use in pricing assets and liabilities, including assumptions about risk) used to measure fair value, and enhances disclosure requirements for fair value measurements. WPA accounts for a significant portion of its financial instruments at fair value or considers fair value in their measurement.

## 2. INVESTMENTS

Investments consisted of the following at August 31, 2014 and 2013:

	2014 Fair Value	2013 Fair Value
Common stocks Fixed income mutual funds Money market funds	\$ 470,473 9,602,801 183,544	\$ 6,288,047 3,137,344 (295,421)
TOTAL INVESTMENTS	\$ <u>10,256,818</u>	\$ <u>9,129,970</u>

Included in investment income are the following at August 31, 2014 and 2013:

	<u> 2014</u>	2013
Interest and dividends Unrealized gain Realized gain Management fees	\$ 202,398 264,275 1,040,859 (50,059)	\$ 246,607 490,840 292,327 (45,357)
TOTAL INVESTMENT INCOME	\$ <u>1,457,473</u>	\$ <u>984,417</u>

During 2013, WPA borrowed on its investment margin to fund operations due to a short-term operating cash shortfall in the amount of \$400,000. At August 31, 2014, the balance on their margin account was \$57.

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

#### 3. CONTRIBUTIONS RECEIVABLE

All contributions receivable are considered to be collectible within one year, unless otherwise stated by the donor. Contributions, which will not be paid within one year, have been discounted using a current interest rate of 4.34% per annum.

Following is a summary, by years, of contributions receivable at August 31, 2014 and 2013:

Year Ending August 31,	2014	2013
2014 2015 2016	\$ - 894,000 <u>541,160</u>	\$ 374,160 91,161 
Total Less: Current maturities Less: Present value discount	1,435,160 (894,000) (31,513)	465,321 (374,160) (34,335)
LONG-TERM CONTRIBUTIONS RECEIVABLE	\$ <u>509,647</u>	\$ <u>56,826</u>

## 4. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following at August 31, 2014 and 2013:

	2014	2013
Program	\$ 1,377,715	\$ 1,030,472
Education	97,554	58,981
General	498,130	189,330
Time restricted	1,336,489	419,003
TOTAL TEMPORARILY RESTRICTED NET ASSETS	\$ <u>3,309,888</u>	\$ <u>1,697,786</u>

## 5. NET ASSETS RELEASED FROM DONOR RESTRICTIONS

The following is a summary of net assets, which were released from donor restrictions by incurring expenses in accordance with donor stipulations or through the passage of time.

	2014	2013
Program General Time restricted	\$ 203,100 103,225 2,651,418	\$ 150,557 143,323 2,235,200
TOTAL NET ASSETS RELEASED FROM DONOR RESTRICTIONS	\$ <u>2,957,743</u>	\$ <u>2,529,080</u>

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

#### 6. IN-KIND CONTRIBUTIONS

During the years ended August 31, 2014 and 2013, WPA was the beneficiary of donated services, which allow WPA to provide greater resources towards various programs.

The following is a summary of donated services, as reflected in both revenue and expenses, for the years ended August 31, 2014 and 2013.

	2014		2013		
Donated legal services Other donations	\$	20,000 912	\$ _	20,000 840	
TOTAL IN-KIND CONTRIBUTIONS	\$ <u></u>	20,912	\$	20,840	

## 7. LEASE COMMITMENTS

WPA leases office space under a ten-year agreement, which originated in February 2010. Base rent, which consists of storage and office space, is \$342,325 per year, increasing by a factor of 2% per year, plus a proportionate share of expenses.

Accounting principles generally accepted in the United States of America require that the total rent commitment should be recognized on a straight-line basis over the term of the lease. Accordingly, the difference between the actual monthly payments and the rent expense being recognized for financial statement purposes is recorded as a deferred rent liability in the Statements of Financial Position and will be reduced as cash payments exceed rent expense.

The following is a schedule of the future minimum lease payments:

## Year Ending August 31,

2015 2016 2017 2018 2019 Thereafter	\$	375,557 390,981 399,780 408,812 418,006 391,021
	\$_ <u>-</u>	<u>2,384,157</u>

Rent expense for the years ended August 31, 2014 and 2013 totaled \$361,528 and \$361,013, respectively.

### 8. RETIREMENT PLAN

WPA maintains a profit sharing retirement plan, which is available to eligible employees who have completed one year of service and have attained age 21. Employer contributions are made to the plan at 5% of each participant's compensation. Participants are vested in the employer contributions at the time of eligibility. Pension expenses totaled \$80,391 and \$68,320 for the years ended August 31, 2014 and 2013, respectively.

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

#### 9. FAIR VALUE MEASUREMENT

In accordance with FASB ASC 820, Fair Value Measurement, WPA has categorized its financial instruments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the Statements of Financial Position are categorized based on the inputs to valuation techniques as follows:

**Level 1.** These are investments where values are based on unadjusted quoted prices for identical assets in an active market WPA has the ability to access.

**Level 2.** These are investments where values are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques that utilize inputs that are observable either directly or indirectly for substantially the full-term of the investments.

**Level 3.** These are investments where inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Following is a description of the valuation methodology used for investments measured at fair value. There have been no changes in the methodologies used at August 31, 2014 and 2013.

- Common stocks Valued at the closing price reported on the active market in which the individual securities are traded.
- Fixed income mutual funds The fair value is equal to the reported net asset value of the fund, which is the price at which additional shares can be obtained.
- Money market funds Fair value is equal to the reported net asset value of the fund.

The table below summarizes, by level within the fair value hierarchy, WPA's investments as of August 31, 2014:

		Level 1		Level 2		Level 3		Total August 31, 2014
Asset Class - Investments:								
Common Stocks	\$	470,473	\$	-	\$	-	\$	470,473
Fixed Income Mutual Funds		9,602,801		-		-		9,602,801
Money Market Funds	_	183,544	_	_	_		_	183,544
TOTAL	\$_	10,256,818	\$_		<b>\$_</b>		<b>\$_</b>	10,256,818

The table below summarizes, by level within the fair value hierarchy, WPA's investments as of August 31, 2013:

		Level 1		Level 2	L	evel 3		Total August 31, 2013
Asset Class - Investments:								
Common Stocks	\$	6,288,047	\$	_	\$	-	\$	6,288,047
Fixed Income Mutual Funds		3,137,344		_		-		3,137,344
Money Market Funds	_	(295,421)	_	-		-	_	(295,421)
TOTAL	\$_	9,129,970	\$_	-	\$	-	\$	9,129,970

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

#### 10. ENDOWMENT

WPA's endowment consists of donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. The Board of Directors has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, WPA classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purpose of the organization and the donor-restricted endowment fund:
- General economic conditions and the possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments; and
- Investment policies of the organization.

Changes in endowment net assets for the year ended August 31, 2014:

		Temporarily	Permanently	
	<u>Unrestricted</u>	Restricted	Restricted	Total
Endowment net assets, beginning of year	\$	\$ <u>1,278,783</u>	\$ <u>5,104,162</u>	\$ <u>6,382,945</u>
Investment return: Investment income Net appreciation (realized and unrealized)	- 	137,536 863,405	<u>-</u>	137,536 863,405
Total investment return		1,000,941		<u>1,000,941</u>
Appropriation of endowment assets for expenditure		(306,325)		(306,325)
ENDOWMENT NET ASSETS, END OF YEAR	\$	\$ <u>1,973,399</u>	\$ <u>5,104,162</u>	\$ <u>7,077,561</u>

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

## 10. ENDOWMENT (Continued)

Changes in endowment net assets for the year ended August 31, 2013:

	<u>Unrestrict</u>			Permanently Restricted	<u>Total</u>
Endowment net assets, beginning of year	\$	\$	903,037	\$ <u>5,104,162</u>	\$ <u>6,007,199</u>
Investment return: Investment income Net appreciation (realized and	-		164,134	-	164,134
unrealized)		_	505,652		505,652
Total investment return			669,786		669,786
Contributions			(160)		(160)
Appropriation of endowment assets for expenditure			(293,880)		(293,880)
ENDOWMENT NET ASSETS, END OF YEAR	\$	\$	1,278,783	\$ <u>5,104,162</u>	\$ <u>6,382,945</u>

## Funds with Deficiencies -

From time to time, the fair value of assets associated with an individual donor-restricted endowment fund may fall below the level that the donor or SPMIFA requires WPA to retain as fund of perpetual duration. In accordance with GAAP, there were no deficiencies of this nature as of August 31, 2014 and 2013.

## Return Objectives and Risk Parameters -

WPA has adopted investment and spending policies for its investments that attempt to provide a predictable stream of funding to programs supported by its endowment, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in-perpetuity or for a donor-specified period(s). Under this policy, as approved by the Board of Directors, the endowment assets are invested in funds with a primary objective to allow the fund to grow over time. The objective of the permanently restricted assets is the preservation of capital and actual returns in any given year may vary.

## Strategies Employed for Achieving Objectives -

To satisfy its long-term rate-of-return objectives, WPA relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

Each asset class in which the funds invest are reviewed on a monthly basis and re-balanced back to the normal weighting if the actual weighting varies by +/- 5% from the recommended target weighting.

WPA targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

## NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2014 AND 2013

## 10. ENDOWMENT (Continued)

Spending Policy and How the Investment Objectives Relate to Spending Policy -

WPA has a policy of appropriating for distribution each year 5% of its endowment funds on a three-year rolling average. In establishing this policy, WPA considered the long-term expected return on its endowment. Accordingly, over the long-term, WPA expects the current spending policy to allow its endowment to grow at an average target range set individually by asset class. This is consistent with WPA's objective to maintain the purchasing power of the endowment assets held in-perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

## 11. SUBSEQUENT EVENTS

In preparing these financial statements, WPA has evaluated events and transactions for potential recognition or disclosure through November 18, 2014, the date the financial statements were issued.